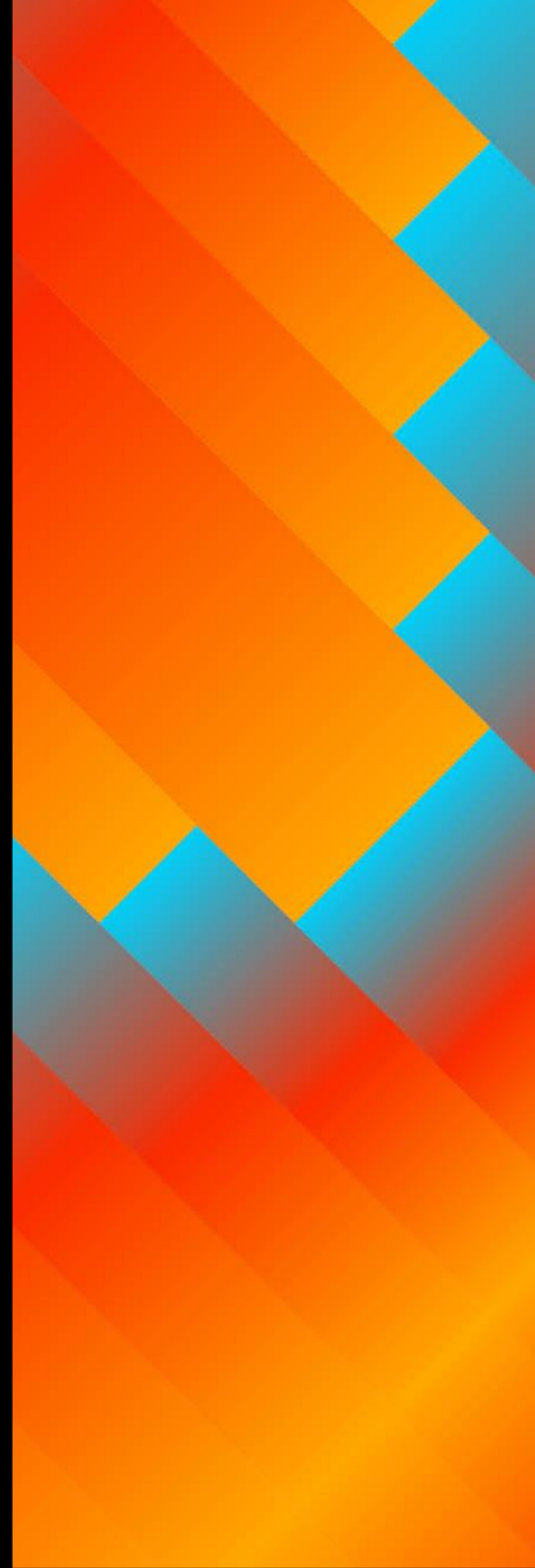


STAR CONFERENCE

Milan, 27 March 2025

elica



Agenda

■ Elica Group Overview
.01

■ Market Environment
.02

■ Group Mid-Term
Strategy
.03

■ Cooking Division
Roadmap
.04

■ Motor Division Roadmap
.05

■ Annex:
.06 Financial Highlights FY 2024

elica



elica

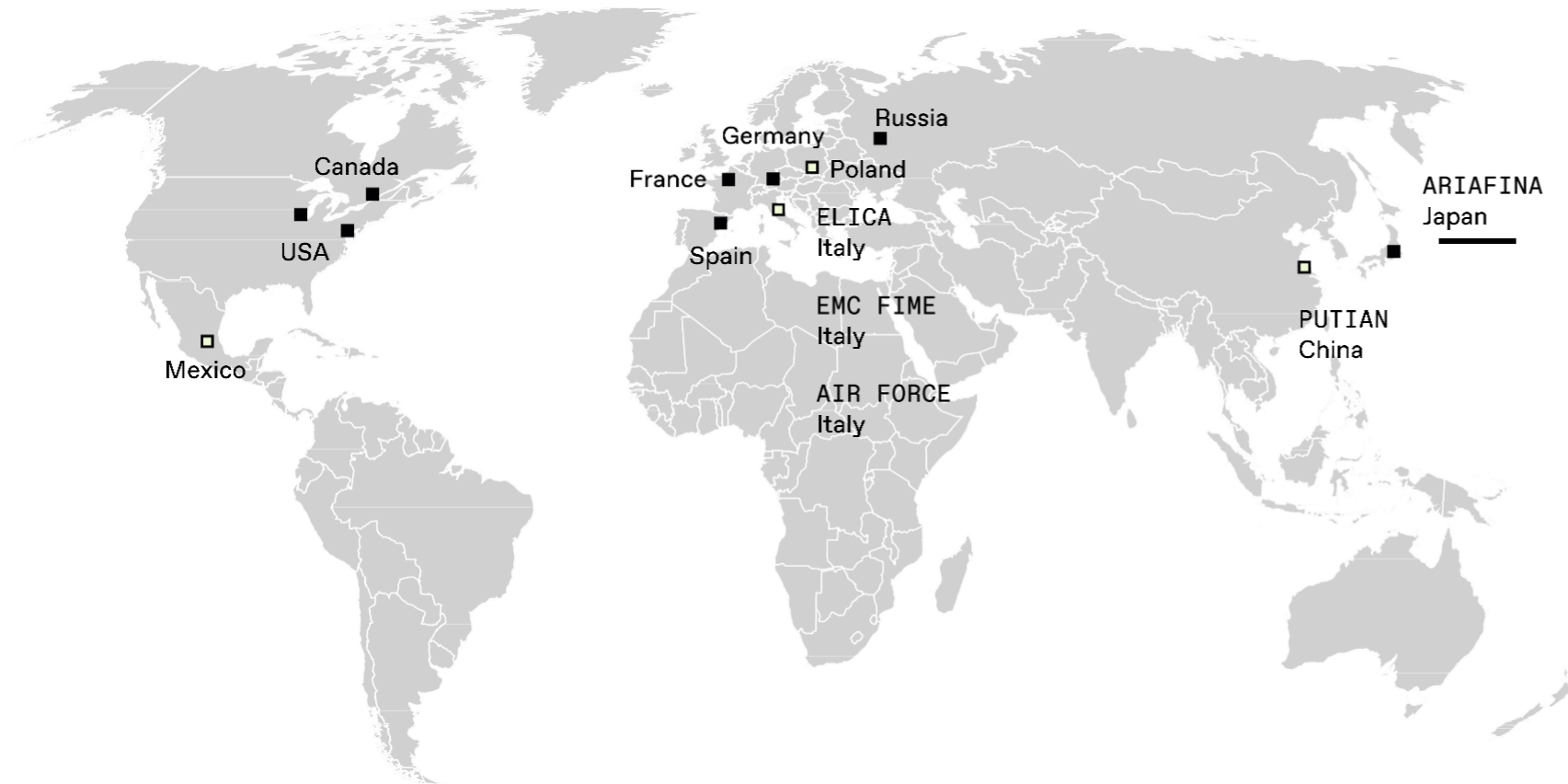
Elica Group.

The world's leading manufacturer of kitchen extraction systems.
European leader in the manufacture of electric motors.



LISTED ON THE STOCK EXCHANGE SINCE 2006 - STAR SEGMENT

Italian heart, international presence.



■ Direct presence
□ Production network

elica

responsible for the design, manufacture and marketing of kitchen hoods, cooking consoles, hobs, ovens, and wine coolers, for both our own brands and for major international brands, along with ovens and kitchenware sterilisers for the Asian market.



EMC FIME

responsible for the design, manufacture and marketing of electric motors for the heating, ventilation and household appliances market through its subsidiary EMC FIME.

Elica Group revenues 2024 breakdown.

NET SALES 2024 | 452,1 M€



15%
AMERICAS

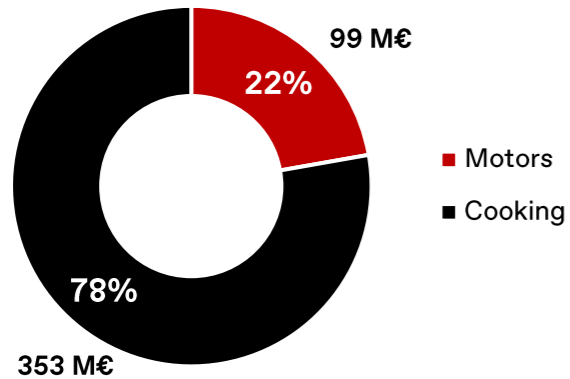


79%
EMEA



6%
ASIA

Business Unit



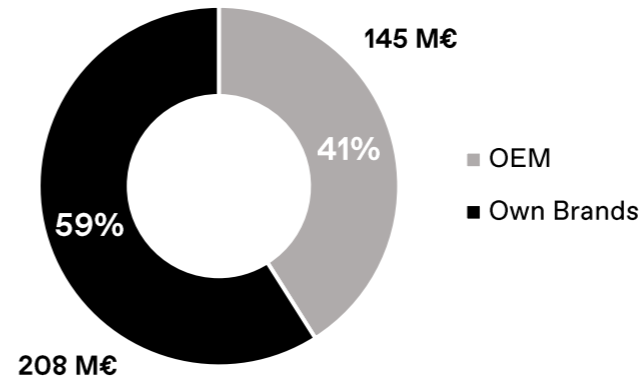
Hoods



Aspiration Hobs



Cooking by Brand



elica

turboair
Pure Italian technology

arietta

PUTI 普田

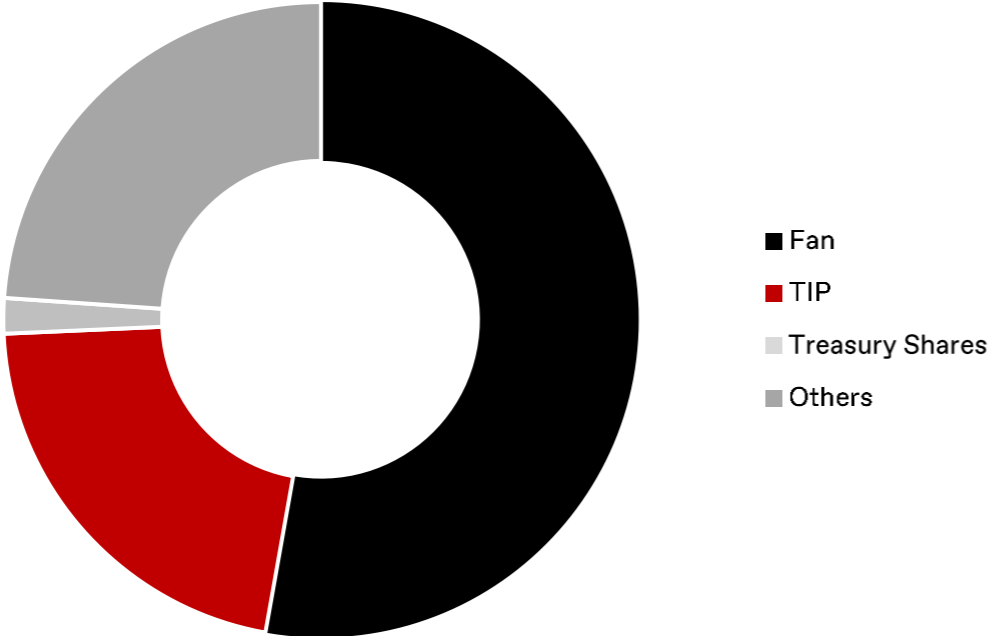
Airforce

ARIAFINA

Jetair

Elica shareholders.

ORDINARY SHARES

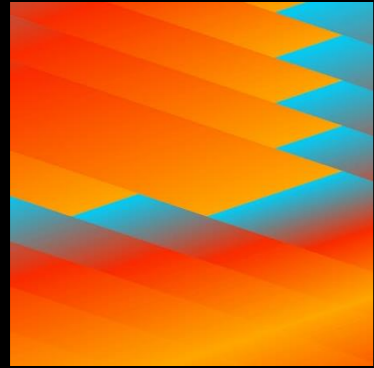


MAIN SHAREHOLDERS*

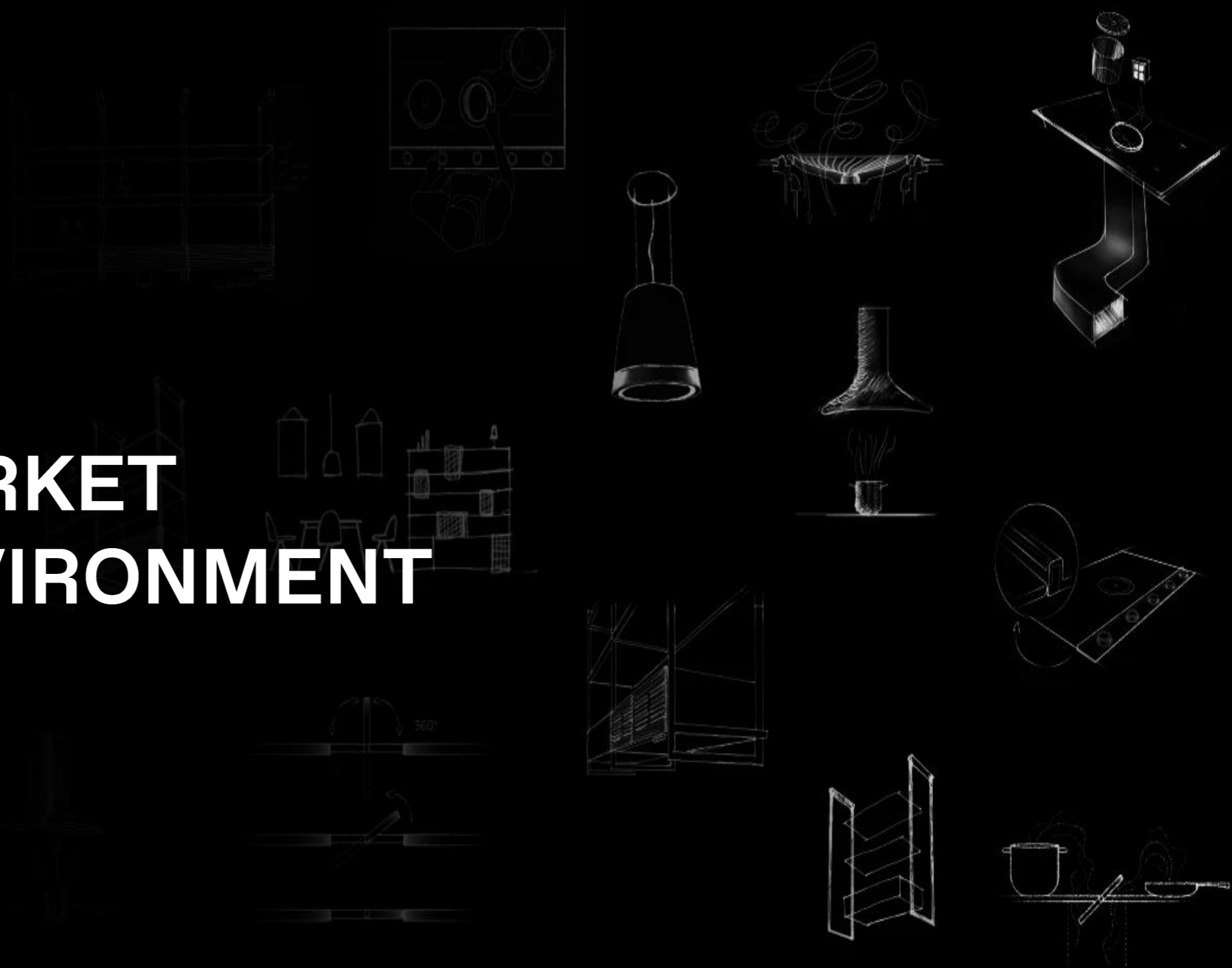
F.A.N. S.r.l.	52,8%
TIP S.p.A.	21,5%
Treasury Shares	6,1%
Others	19,3%

Shares 63.322.800

*Update March 2026



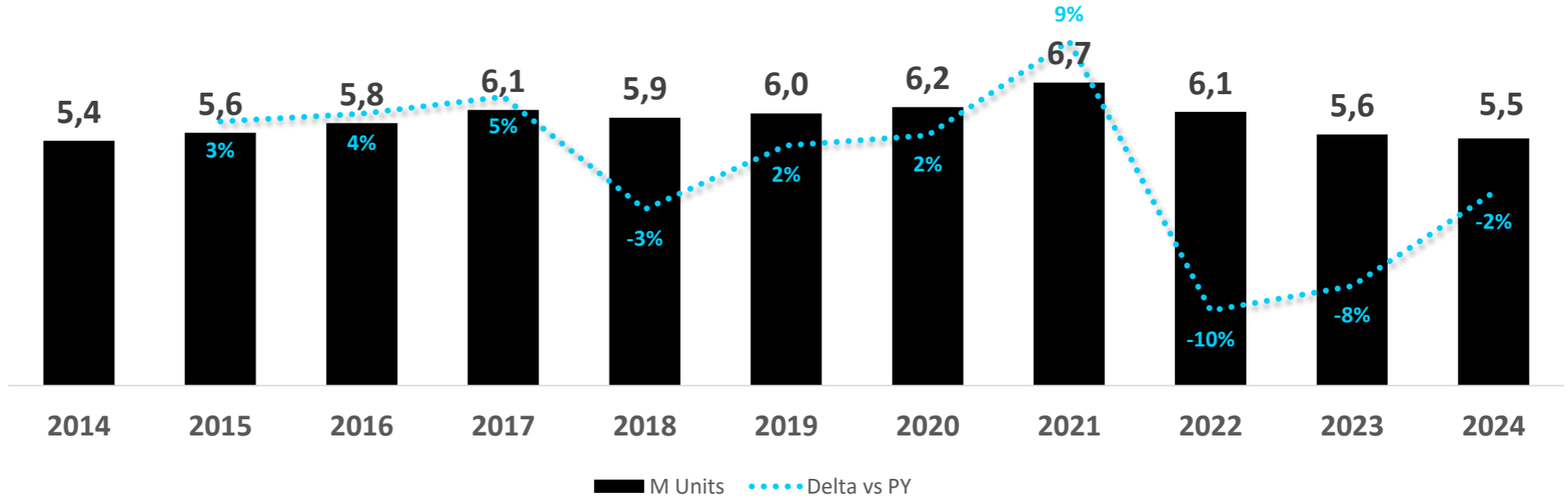
MARKET ENVIRONMENT



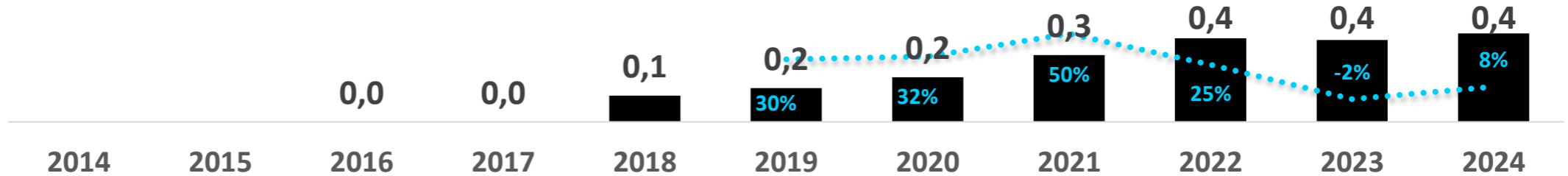
Cooking Industry Trend.



Kitchen Hoods

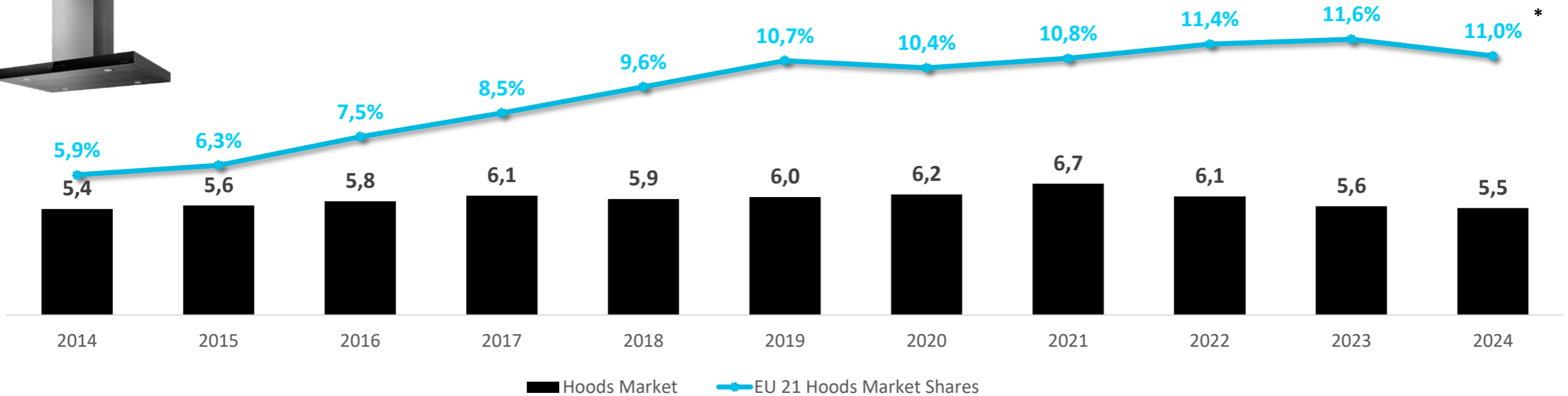


Aspiration Hobs

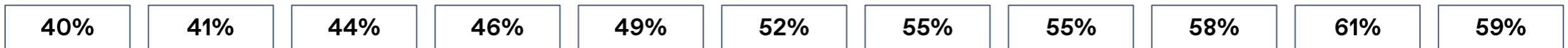


Hoods: European Market Leader, With #1 Position In Italy & France

Million Units
elica

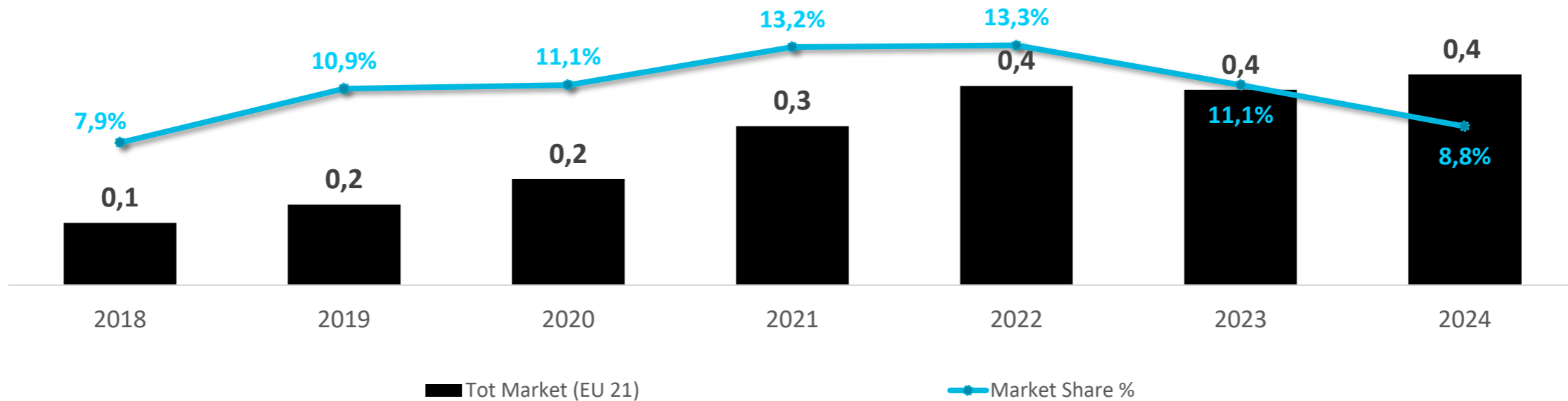


Own brands % on total Cooking Sales (2014-2024)



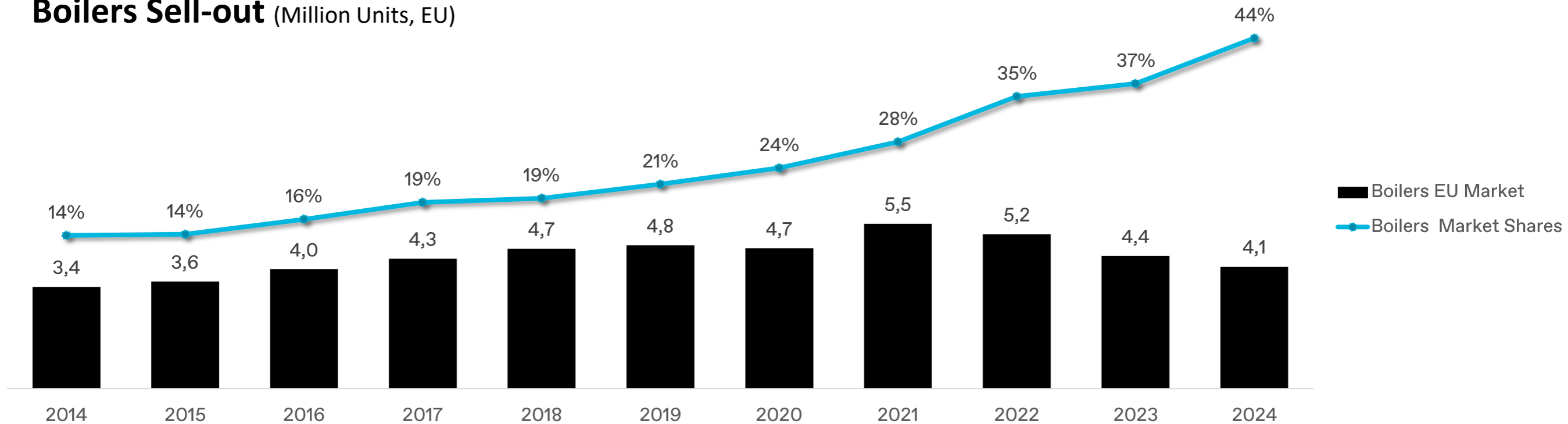
Aspiration Hobs: Flattening market demand & growing competition.

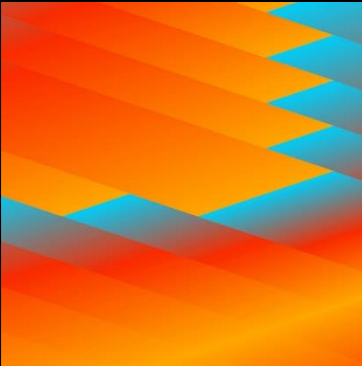
Million Units
elica



Heating: Industry declining since 2022. Growing EMC-FIME % shares

Boilers Sell-out (Million Units, EU)

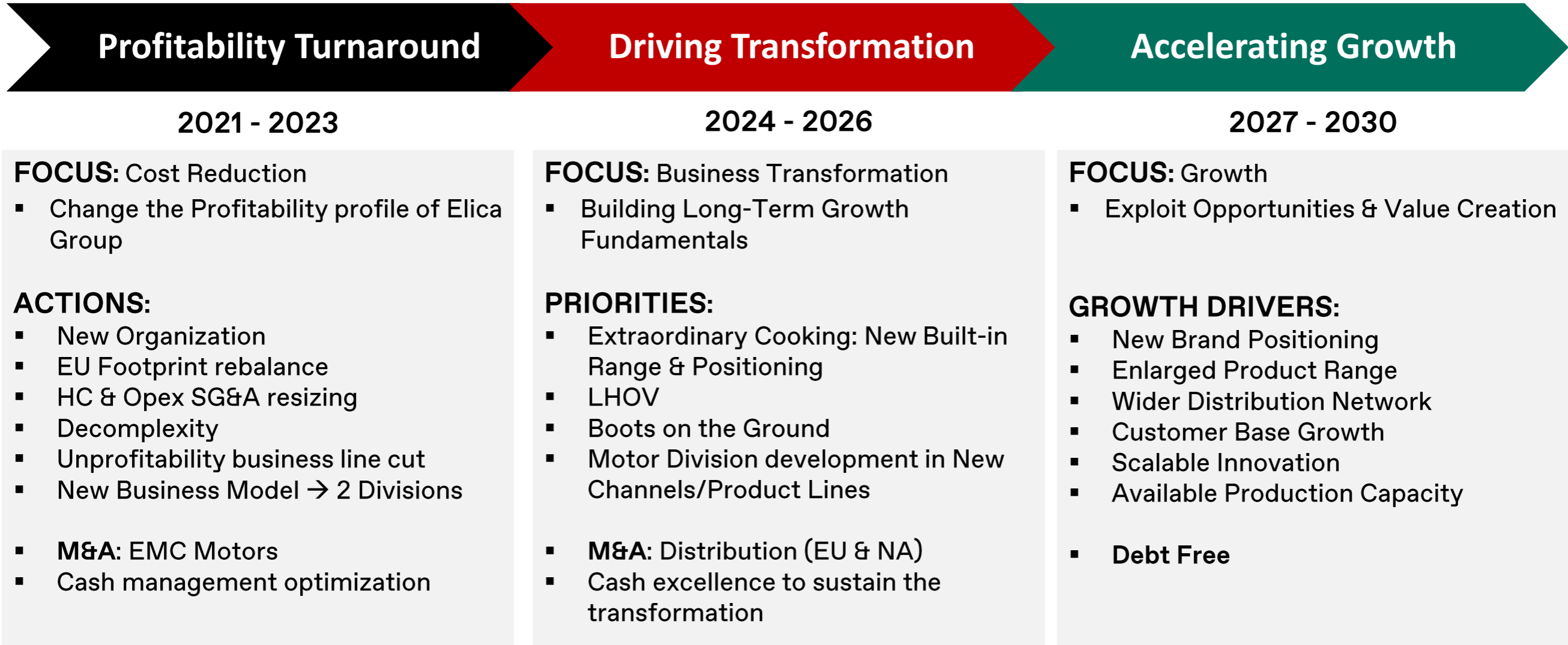






GROUP STRATEGY



Driving Transformation in a “Perma-crisis” scenario



Our Mid-Term Vision remains solid

	 Cooking	 Motors	
Strategy	ENLARGED PRODUCT RANGE	Elica Rebranding LHOV, Built-in New Range, New Cooktops for NA Market	New EC Motors, Heat Pumps, Hydrogen
	WIDER DISTRIBUTION NETWORK	«Boots on the Ground» in North America & Canada Arietta Brand in DIY	Growth in Key EU Accounts EMC-FIME capabilities
	GEO EXPANSION	Netherlands...	OEM Growth in North America
	OEM GROWTH	New Accounts & Products EU, AMERICAS	New Accounts, Heat-Pumps Customer Base Growth
	SCALABLE INNOVATION	Induction Growth in US, Power Electronic Development	BLDC Systems, Domestic air movement

Enablers

- Strong Brand Reputation, Long term Customer Trust & Salesforce GEO presence
- Flexible Industrial Footprint (IT, PL, MEX) & Re-Balanced Complexity
- Re-Sized Cost Base & Successful Cost Reduction Track Record

Industry **FLAT MARKET vs 2023**

M&A

- Distribution & GEO, Product Range Expansion,
- Industrial & Commercial Refrigeration, Domestic air movement & filtration

elica
Group

> 500 M€
REVENUES

> 6%
ADJ EBIT

< 0,5 x
LEVERAGE

Upside Potentials

- ACCRETIVE M&A
- HOUSING & REMODELLING MARKET RECOVERY
- NORTH AMERICA DIRECT DISTRIBUTION STEP 2
- NORTH AMERICA INDUCTION ACCELERATION
- EU INCENTIVE STRATEGY ON ENERGY TRANSITION

POSITIVE MARKET

Year 1 Achievements as “Reasons to Believe”



Cooking



Motors

ENLARGED PRODUCT RANGE

- EMEA Oven full range completion and cooking range listed in the major kitchen catalogues (**1,4M€ Sales 2024 vs 0,6M€ 2023**)
- WW Value of New Built-in Products **above 6,5 M€**
- **Ariafina (Japan) Range Extension**: New Dishwasher co-designed with V-Zug launched in Q4 2024.

WIDER DISTRIBUTION NETWORK

- North America Brand Sales @ **≈20M€** in 2024 (+36% vs 2023)
- New Direct Distribution Companies (South-East US & Canada): **~6,0 M€**

GEO EXPANSION

- Go Direct in Netherlands: **Live from December 2024**
- Australia: 2024 (**2x vs 2023**)

OEM GROWTH

- **IKEA Aspiration Hobs**: impact in Q4 2025 (**~1M€**); full impact in 2026 (**~5M€**)
- **LG first order** in November 2024. Turnover target: **3 M€ (2026)**
- **Leading OEM share increase and range enlargement**: (**+6M€ +50% vs LY**).

SCALABLE INNOVATION

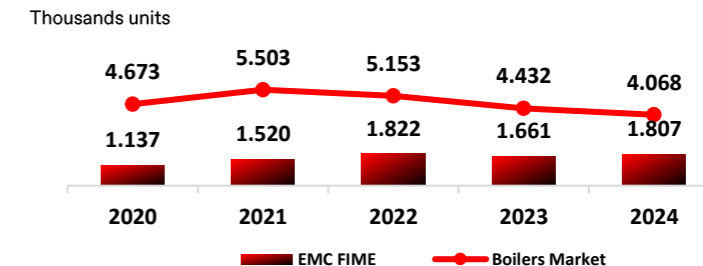
- Induction growth in North America: Sales @ **1,2 M€ (2x vs 2023)** despite a negative market, with Induction, Aspiration-Hobs and (2025) Range-Tops manufactured in Elica Mexican plant

- **Heat-Pumps Customer Base Growth**: engaging the main heating players while enlarging the range
- From 1 to 6 Customers in co-development/homologation:

2023-2024 → 2026-2027

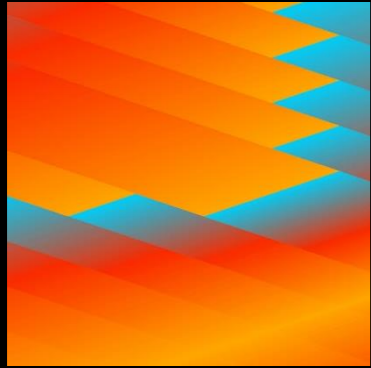


- **Growing Shares** in all Heating applications
- EU Boiler Industry: **-12%** vs EMCFIME: **+7%** (premix solutions)

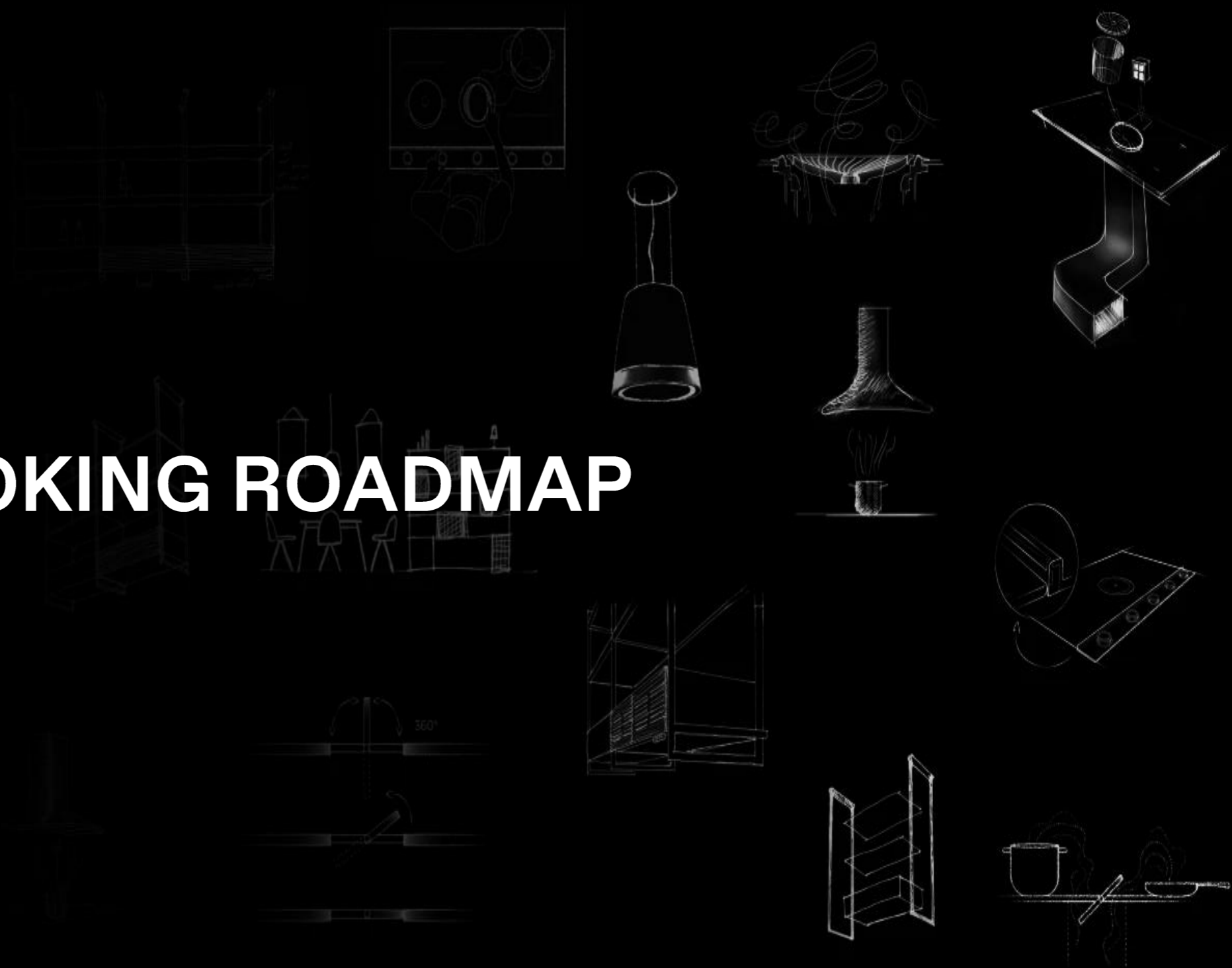


- Electric motors for commercial refrigeration & other applications presented @ ISH Frankfurt (March 2025)

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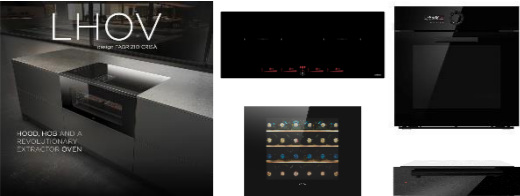
COOKING ROADMAP



Cooking Strategic Pillars For Growth.

COOKING BUILT-IN RANGE

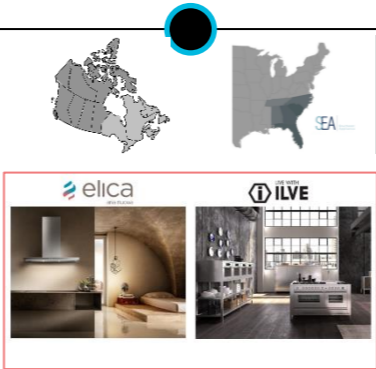
(LHOV, Ovens, Inductions hobs, wine coolers)



NEW BRAND IDENTITY



«BOOTS ON THE GROUND» NEW CHANNEL

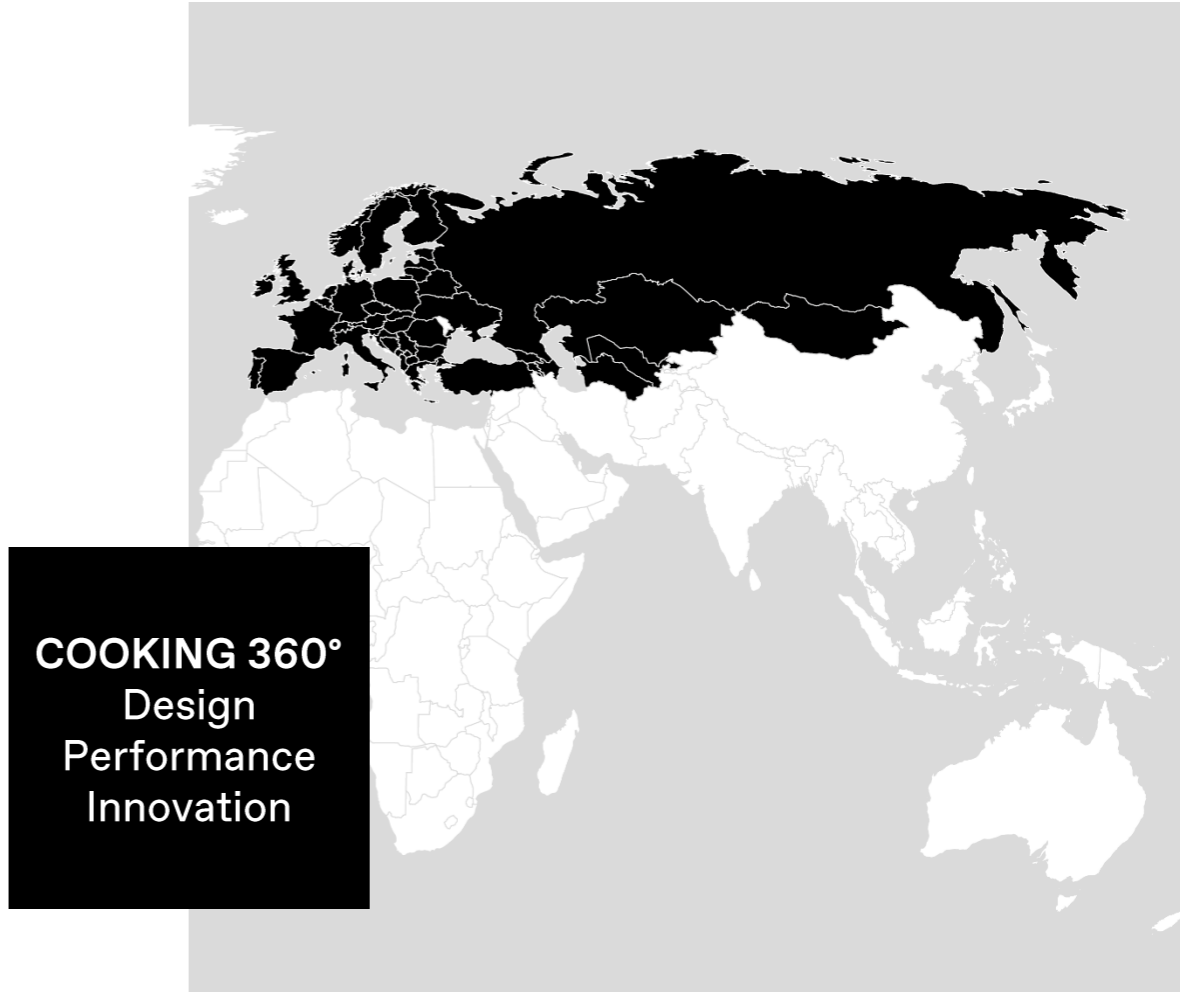


OEM: EXPAND CUSTOMER BASE and new PROJECT



EMEA & APAC main priorities own brand.

- COOKING TRANSFORMATION
- PRESERVE OUR EUROPEAN LEADERSHIP IN COOKER HOODS MARKET
- SEIZE COMMERCIAL DISTRIBUTION OPPORTUNITIES TO DRIVE THE GROWTH EVEN THROUGH M&A



EMEA&APAC – Commercial Strategy Roadmap

1

Increase product & service expertise in **cooking categories**

2

Entering new markets with dedicated **local organization**

3

New distribution approach

4

Actively address the **conversion** from Hoods to Aspiration Hobs

5

Operational excellence

- Same Elica everywhere
- New demand planning process



- **EXCLUSIVA / AVANT-GARDE Collection**
- NT Evo range to **KS**
- Dedicated Range to **Electric Retailers/Internet** (Alpha B, Old NKT One)
- LHOV & Cooking Range focus on **Kitchen Studios**
- **New Membership Program**



- Basic range to defend Sales & Margins in low-end segment
- Promotional activities on old sku
- Repositioning of some key models

- **Key Markets:**



- Close to our Customers
 - Top Service Level
 - Top After Sales
- Move inventories to the Battle court
- Improve Working Capital

An Important Milestone

Cooking Range from Leaflets to Customer Catalogues

2023-2024



2025

NOBILIA : integration of LHOV and Induction Hobs PRIMIS in 2024-25 catalogue

Lhov™
Die Form von Extraordinary.

Backofen, Kochfeld und Dunstabzughaube endlich vereint.
Das All-in-One-Gerät Lhov fügt sich nahtlos in die Küche ein, verschönert den Raum und betont seine Geradlinigkeit. Dunst und Gerüche des Kochfeldes und erstmals auch des Backofens werden von einer Dunstabzughaube der neuesten Generation erfasst.

Design Fabrizio Crisà

nobilialia

elica
Extraordinary Cooking

elica Maßkitchen und Ländertypen finden Sie am Ende des Regalers.

Backofen und Induktionskochfeldabzug LHOV mit Hydrolyse

Modell	Farbe / Frontausführung	Bestell-Nr.	Punkte
LHOV 900 mm breit	Schwarz	00700	7.209

Kochzone
5 Kochzonen
• 4x 220 x 184 mm mit 2,1 kW (Powerstufe 3,7 kW)
• 1x 220 x 184 mm mit 1,85 kW

Behälterarten
- Ober-/Unterhitze
- separate Unterhitze
- Umluft
- Heißluft mit Ringheizkörper
- Grill

Spezialfunktionen
- Air Fry
- Auftauen
- Backofen
- Dampfbacken
- Invertieren
- Pizzasteufe
- Tiefgefrieren
- Warmhalten
- Trocknungsfunktion

Ausstattung Kochfeldabzug
• 2 Backofenfächer
• Fischschlammfang
• 6 Automatikprogramme
• TFT-Touchdisplay (Farbe)
• Kurzzeitspeicher
• Sleep 1 On
• Timer für alle Kochzonen
• 2 Metallfilter in Aluminium
• Abschaltung aus dem Oben

Ausstattung Backofen
- Hydrolyse
- Vollglas-Innenfenster
- Touchdisplay
- glatte Seitenwände
- 48 Automatikprogramme
- elektronische Temperaturregelung
- Ventilatormotor
- Kindersicherung
- Schnellheizfunktion
- SmartHome

Technische Daten Kochfeldabzug
• Anschlusswert Kochfeld: 13 kW, 220-240 V (Nennleistung)
• Leistungswerte:
- max. 1100 m³/h IEC - 74 db (A) re1pW
- max. 940 m³/h IEC - 67 db (A) re1pW

Technische Daten Backofen
• Anschlusswert: 13 kW, 220-240 V
• Energieverbrauch: konventionell 145 kWh, Umluft-Heißluft 73 kWh
• Backofenvolumen: 81 l
• Temperaturbereich: 30-250°C

Abzugshauben und Induktionskochfelder

Green Induction

Das intelligente Energiemanagement sorgt dafür, dass Sie auch auf mittlerer Stufe optimale Ergebnisse erzielen (wenn Sie den Gasprozess stabil halten müssen). Es dauert nur wenige Minuten, bis der Siedepunkt erreicht ist, was im Vergleich zu herkömmlichen Induktionskochfeldern eine Energieeinsparung von ca. 26 Prozent bedeutet.

NIKOLATESLA ESSENTIAL

EXCLUSIVE

PRIMIS

elica
NikolaTesta Essential
Exklusiv für nobilia

Marketing spending: Growing focus on Trade



North America own brand.

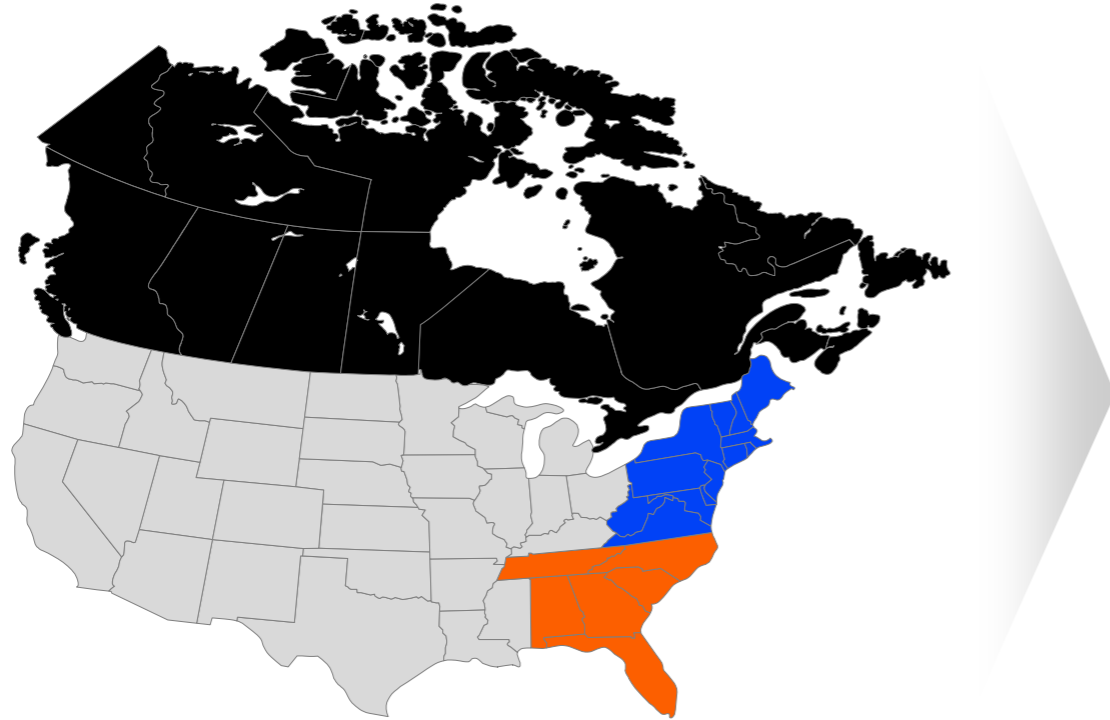
- **ELICA IS A PREMIUM BRAND PLAYING IN THE PREMIUM RETAILERS**
- **DISTRIBUTION DIRECTLY OWNED AND MANAGE BY US: “BOOTS ON THE GROUND” ...**
- **ENLARGE OUR PRODUCT OFFER ACCORDING WITH NAR SPECIFICS (INDUCTION HOBS, RANGE TOP, DOWNDRAFT)**
- **FULL PRODUCT RANGE OFFER TO EMPOWER OUR DISTRIBUTION**
- **M&A: PRODUCT (RANGE COOKERS) AND DISTRIBUTION**



COOKING 360°
Design
Performance
Innovation

elica

North America: BOOTS ON THE GROUND



■ AG International for all Canada



■ SEA Distributor for South-East US



■ NEA Distributor for North-East US



■ Elica direct B2C sales for all the rest of US

elica

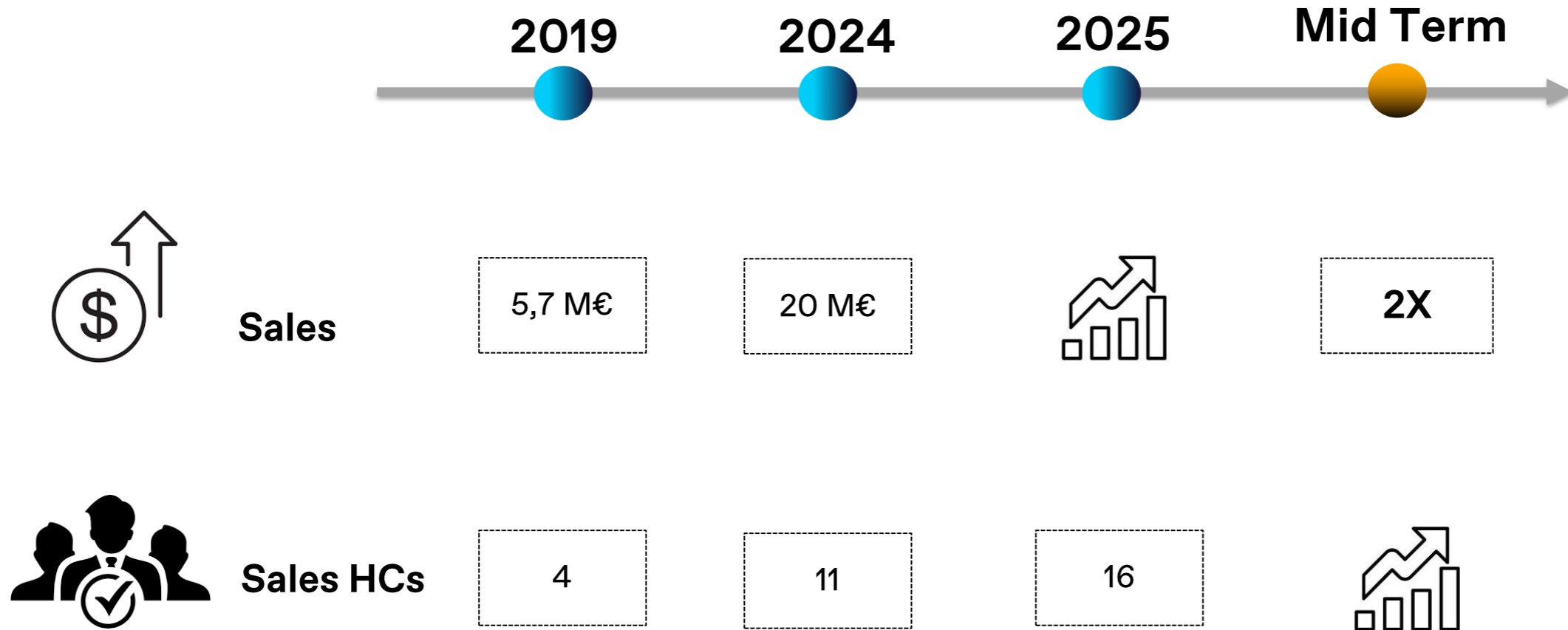
 **ILVE**

 **steel**

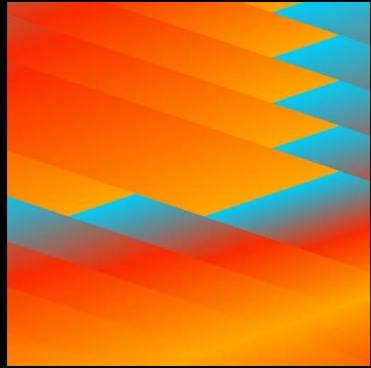
 **Tulip Cooking**

KOBE

North America growth







MOTOR DIVISION ROADMAP



elica

Customer Base Growing, serving the leading brands in the Industry

Hoods & Extractor hobs

European Leader with more than 56% market share



Domestic Heating

Strategic Partner of most important WW players



Heat Pumps

SILENT, POWERFUL, COMPACT & EFFICIENT solutions to improve comfort in our living space

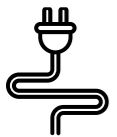


Our strategic key drivers remain solid



Pre-Mix (Boilers)

- Continue to consolidate our leadership in the Pre-mix business



Electrification (Heat-pumps & Hydrogen)

- Electricity demand will grow significantly
- Growing electrification will pull demand of advanced technologies to reduce as much as possible the energy consumptions
- Hydrogen can play a major role in the global energy transition. At the application level it's expect to have different waves of adoption: Step 1) switch from gas to H₂ blend; Step 2) broader H₂ 100% adoption



New Product/Channel opportunities

- New Projects to expand our business leveraging channel leadership and technical know-how
- Leverage on technical competences and contacts with customers

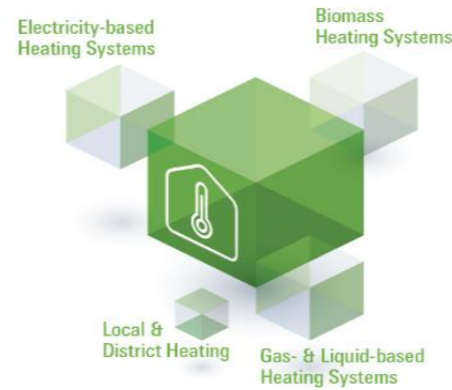
ISH
17. – 21.3.2025
Frankfurt am Main

ISH 2025 «MOTTO»

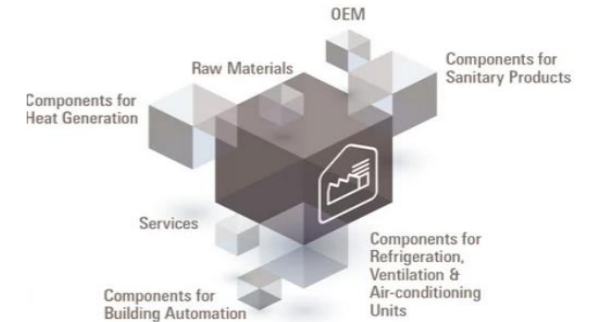
Sustainable and **digital** solutions aimed at responding to global challenges related to **energy efficiency** and intelligent resource management

ISH SOLUTIONS FIELDS:

Heat Generation



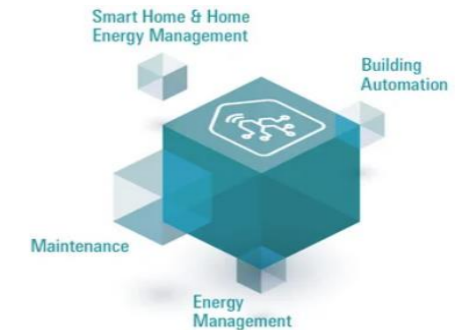
Sanitary & HVAC Production



Indoor Air



Intelligent Building Management



Key players (Vaillant, Viessman, Bosch, Carrier, Resideo, Brink, Wolf) displaying HVAC + VMC solutions for various applications: manufacturing offices, hospitals, sports centers, hypermarkets, hotels, schools, agriculture, logistics, and **data centers**. Boilers visibility low.

Product Development: Ready to approach North America



POTENTIAL CUSTOMERS



1,800+ Exhibitors
50,000+ Attendees
350+ Speakers

Creating incremental growth opportunities

Today we have the products to expand our business, leveraging channel leadership and technical know-how



HEATING & COOLING SYSTEMS
(MULTIPLE APPLICATIONS)

● In progress



COOLING FANS

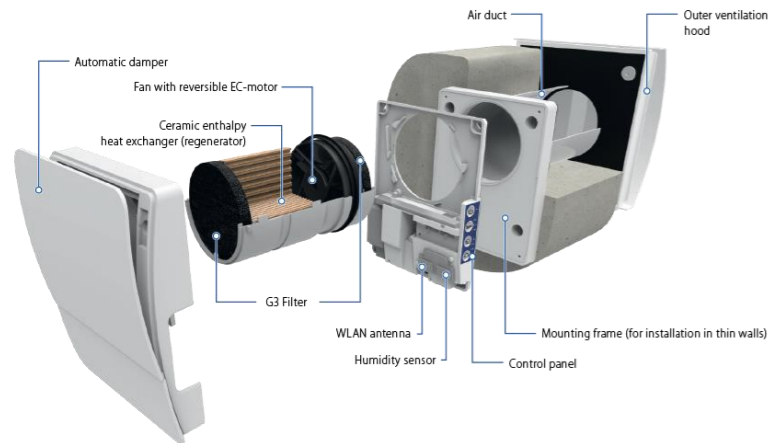
● In progress



MOTORS FOR OTHER APPLICATIONS

● In progress

Decentralized Residential Ventilation
(organic growth)



Refrigeration Applications
(organic growth)



Focus on growing segments
Increasing product range
(M&A)

- Medical applications
- Drones / Defense
- Satellites / Aerospace
- Data Center Refrigeration

Closing Remarks

2024: Starting a long Journey of Transformation





2025 Expectations

- YoY flat industry: macro-economic measures will impact not before late 2025, while geopolitical scenario remains uncertain.
- Growing mid-term opportunity from New Houses undersupply (EU and NA) and decreasing interest rates.
- Tariffs Scenario may affect/delay recovery opportunities in our industry.
- **Elica will approach the recovery stronger from product, brand and distribution perspectives.**

- **Strategy remains focused on our Mid-Term priorities:**
 - Extraordinary Cooking Transformation
 - Direct Distribution Expansion in NA and EU, even with M&A
 - Market Share Growth and new applications deployment in Motor Division

- **Preliminary Guidance:**
 - Revenues and Margins in line with 2024
 - Further Improvement in NFP

Our Mid-Term Vision remains solid

	 Cooking	 Motors	
Strategy	ENLARGED PRODUCT RANGE	Elica Rebranding LHOV, Built-in New Range, New Cooktops for NA Market	New EC Motors, Heat Pumps, Hydrogen
	WIDER DISTRIBUTION NETWORK	«Boots on the Ground» in North America & Canada Arietta Brand in DIY	Growth in Key EU Accounts EMC-FIME capabilities
	GEO EXPANSION	Netherlands...	OEM Growth in North America
	OEM GROWTH	New Accounts & Products EU, AMERICAS	New Accounts, Heat-Pumps Customer Base Growth
	SCALABLE INNOVATION	Induction Growth in US, Power Electronic Development	BLDC Systems, Domestic air movement

Enablers

- Strong Brand Reputation, Long term Customer Trust & Salesforce GEO presence
- Flexible Industrial Footprint (IT, PL, MEX) & Re-Balanced Complexity
- Re-Sized Cost Base & Successful Cost Reduction Track Record

Industry **FLAT MARKET vs 2023**

M&A

- Distribution & GEO, Product Range Expansion,
- Industrial & Commercial Refrigeration, Domestic air movement & filtration

elica
Group

> 500 M€
REVENUES

> 6%
ADJ EBIT

< 0,5 x
LEVERAGE

Upside Potentials

ACCRETIVE M&A

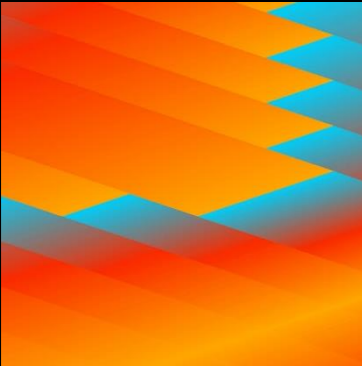
HOUSING & REMODELLING
MARKET RECOVERY

NORTH AMERICA
DIRECT DISTRIBUTION STEP 2

NORTH AMERICA
INDUCTION ACCELERATION

EU INCENTIVE STRATEGY
ON ENERGY TRANSITION

POSITIVE MARKET



Q4 & FY2024 RESULTS



Highlights 2024

Maintaining our Leadership in Aspiration & Motors, while transforming our business

Q4

NET SALES
110,5 M€
 YoY CHANGE
-2,5 M€
-2,2% (-1,8% organic)

EBIT ADJ
0,7 M€
0,6%
 YoY CHANGE
-4,2 M€
-3,7 pts

NFP
(46,8) M€
Leverage: 1,5x
 YoY CHANGE
-5,5 M€

FY

NET SALES
452,1 M€
 YoY CHANGE
-21,1 M€
-4,5% (-4,1% organic)

EBIT ADJ
8,1 M€
1,8%
 YoY CHANGE
-16,2 M€
-3,3 pts

Highlights

Weak Reference Markets; Encouraging Dynamics

- **Cooking Division:** direct distribution growth & enlarged range in North America; new OEM projects win.
- **Motor Division:** share gain in all major accounts

Margins under pressure: priority is Mid-Term

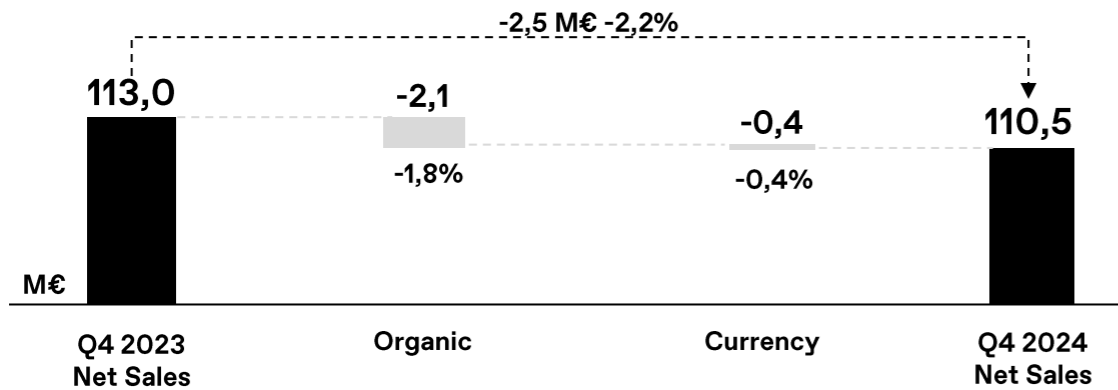
- Negative price-mix & high promotional environment.
- Intensified Investments in Cooking transformation (Q4 Media Campaign, LHOV), increasing Trade Marketing activity, partially balanced by cost reduction initiatives.

Solid Debt Profile and Cash Generation

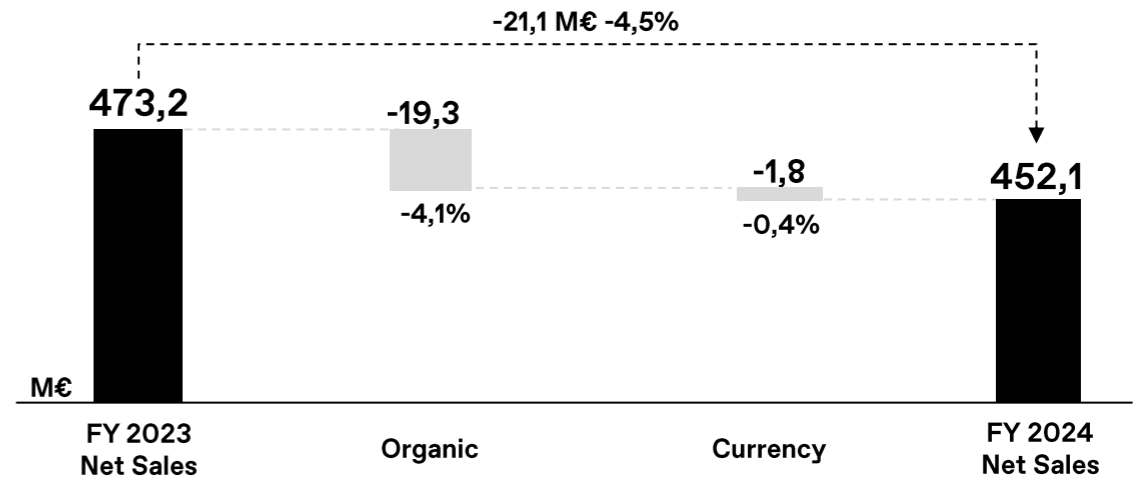
- NFP in line with previous quarters, despite Investments
- Strong Inventories reduction, improving OCF
- 4 M€ Share Buyback (~6% of Treasury Shares)

Sales Key Drivers & Business Overview

Q4



FY



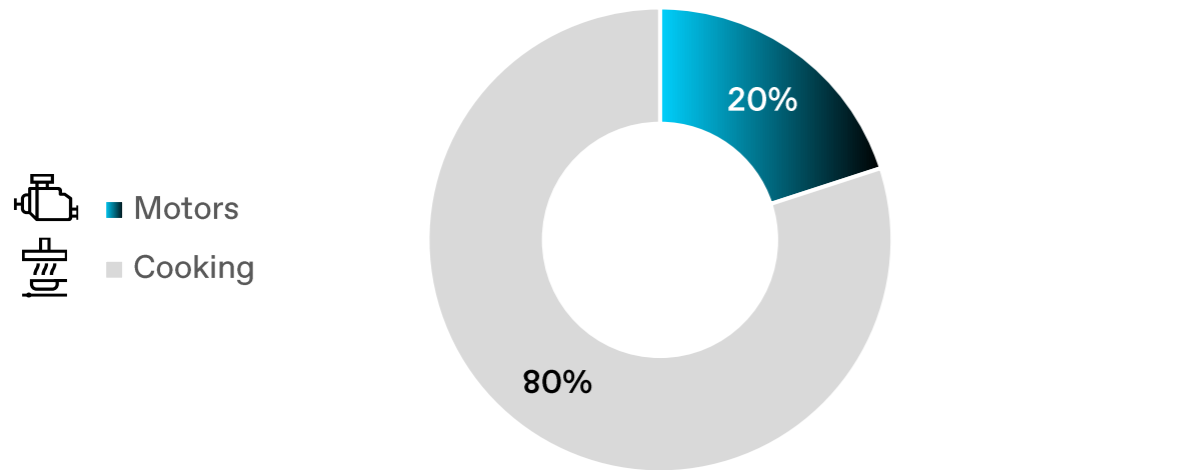
Slightly negative quarter gap compared to last year:



Growth in North America driven by the new distribution strategy implemented in the region.

Persisting EMEA demand weakness in both Cooking and Motor business (Turkey) partially balanced by OEM new project

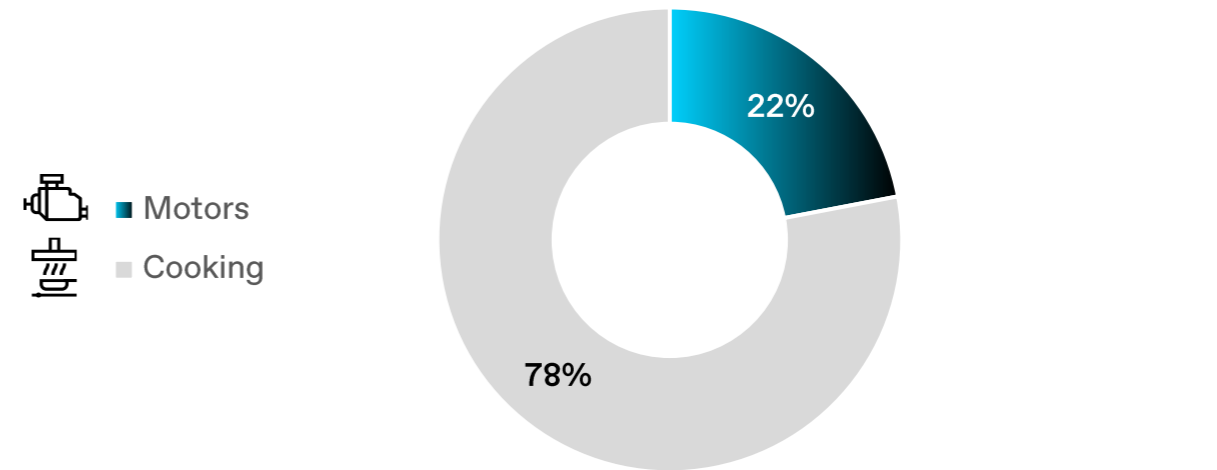
Sales by Business



Q4



	 Motors	 Cooking	elica
Q4 2023	23,7	89,3	113,0
Currency	-0,0 -0,0%	-0,4 -0,5%	-0,4 -0,4%
ORGANIC Growth	-1,3 -5,4%	-0,8 -0,9%	-2,1 -1,8%
YoY Change	-1,3 -5,4%	-1,2 -1,4%	-2,5 -2,2%
Q4 2024	22,4	88,1	110,5

FY

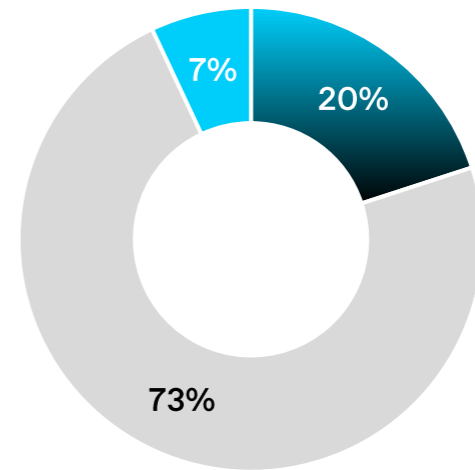
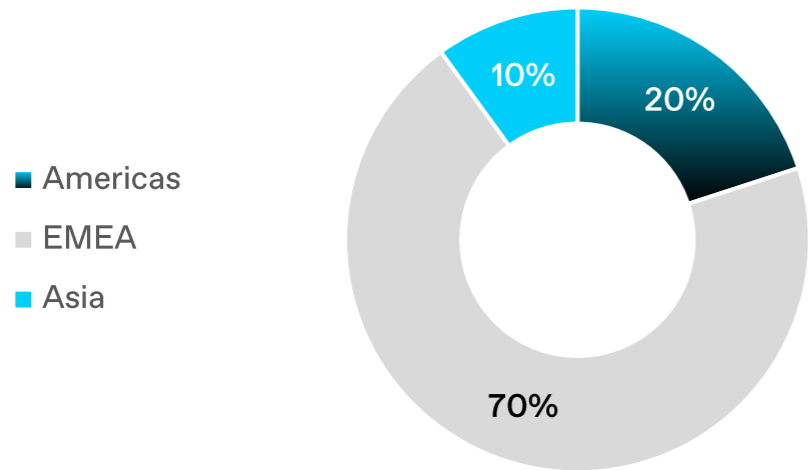



	 Motors	 Cooking	elica
FY 2023	107,5	365,7	473,2
Currency	+0,1 +0,1%	-2,0 -0,5%	-1,8 -0,4%
ORGANIC Growth	-8,6 -8,0%	-10,7 -2,9%	-19,3 -4,1%
YoY Change	-8,5 -7,9%	-12,6 -3,4%	-21,1 -4,5%
FY 2024	99,0	353,1	452,1


Cooking Sales by Region

Q4

FY



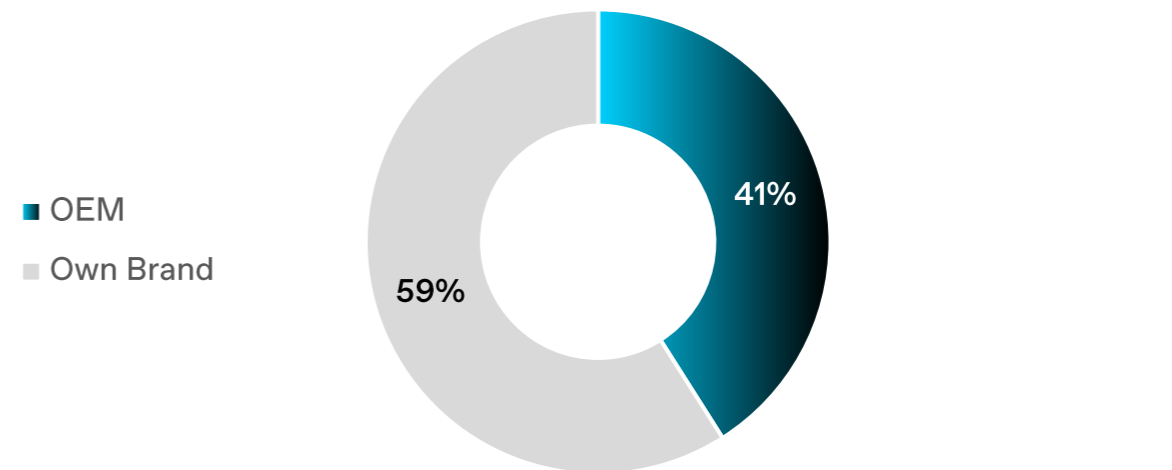
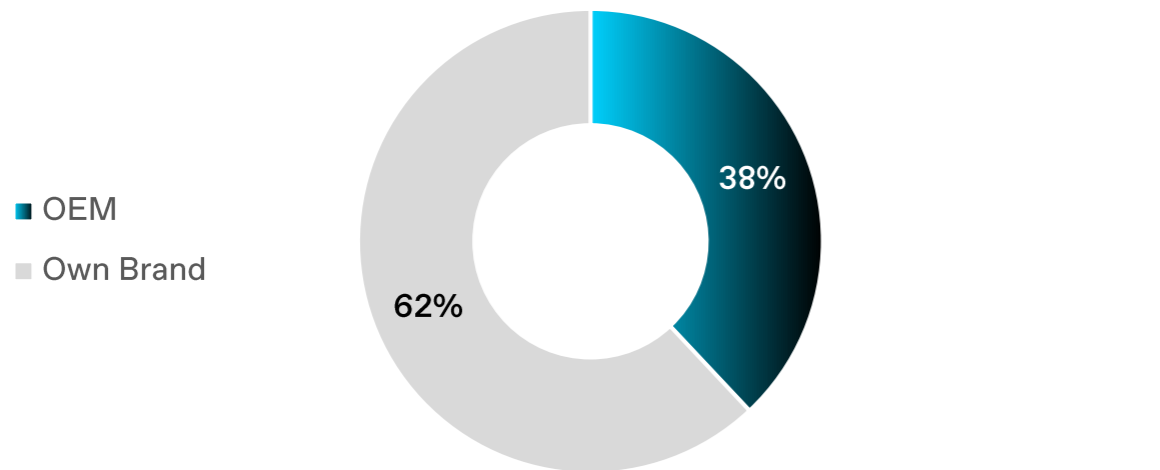
	Americas	Emea	Asia	Cooking 
Q4 2023	18,2	63,6	7,5	89,3
Currency	-0,1 -0,6%	-0,1 -0,2%	-0,2 -2,7%	-0,4 -0,4%
ORGANIC Growth	-0,4 -2,3%	-1,8 -2,8%	+1,4 +18,4%	-0,8 -0,9%
YoY Change	-0,5 -2,9%	-1,9 -3,0%	+1,2 +15,7%	-1,2 -1,4%
Q4 2024	17,1	61,7	8,7	88,1


	Americas	Emea	Asia	Cooking 
FY 2023	66,9	269,7	29,1	365,7
Currency	-0,3 -0,4%	-0,1 -0,0%	-1,6 -5,5%	-2,0 -0,5%
ORGANIC Growth	+2,5 +3,7%	-13,3 -4,9%	+0,1 +0,4%	-10,7 -2,9%
YoY Change	+2,2 +3,3%	-13,3 -4,9%	-1,5 -5,1%	-12,6 -3,4%
FY 2024	69,1	256,3	27,6	353,1


Cooking Sales by Brand

Q4

FY



	OEM	Own Brand	Cooking	
Q4 2023	36,1	53,3	89,3	
Currency	-0,0 -0,1%	-0,4 -0,8%	-0,4 -0,5%	
ORGANIC Growth	-2,2 -6,0%	+1,5 -2,9%	-0,7 -0,7%	
YoY Change	-2,2 -6,1%	+1,1 +2,1%	-1,1 -1,2%	
Q4 2024	33,9	54,4	88,1	

	OEM	Own Brand	Cooking	
FY 2023	143,4	222,3	365,7	
Currency	+0,4 +0,3%	-2,4 -1,1%	-2,0 -0,5%	
ORGANIC Growth	+1,7 +1,2%	-12,2 -5,5%	-10,5 -2,9%	
YoY Change	+2,1 +1,4%	-14,5 -6,5%	-12,5 -3,4%	
FY 2024	145,4	207,8	353,2	

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Q4 & FY '24 Results

	Q4		
€M	Q4 2024	Q4 2023	% VAR
NET SALES	110,5	113,0	(2,2)%
ADJUSTED EBITDA	6,8	10,6	(36,0)%
% NET SALES	6,1%	9,4%	-330 bps
ADJUSTED EBIT	0,7	4,9	(85,8)%
% NET SALES	0,6%	4,3%	-370 bps
REPORTED EBIT	(1,0)	4,8	n.a.
% NET SALES	(0,9)%	3,0%	-390 bps
PBT	0,2	1,3	(84,1)%
% NET SALES	0,2%	1,2%	-100 bps
NET PROFIT	2,0	0,6	231,9%
% NET SALES	1,8%	0,5%	130 bps
GROUP NET PROFIT	1,6	0,2	711,9%
% NET SALES	1,4%	0,2%	120 bps

	FY		
	FY 2024	FY 2023	% VAR
	452,1	473,2	(4,5)%
	31,4	48,1	(34,6)%
	6,9%	10,2%	-320 bps
	8,1	24,3	(66,6)%
	1,8%	5,1%	-330 bps
	4,7	21,5	(78,3)%
	1,0%	4,5%	-350 bps
	7,5	15,1	(50,1)%
	1,7%	3,2%	-150 bps
	9,4	11,3	(-16,6)%
	2,0%	2,4%	-40 bps
	7,9	9,8	(18,8)%
	1,7%	2,1%	-40 bps

CHANGES vs. PRIOR YEAR

	Q4	12M
VOLUME	-	-
PRICE / MIX	-	---
INVESTMENT COOKING TRANSFORMATION	--	--
INFLATION/COST TAKEOUT	+	+
CURRENCY	-	-
D&A	+	+
ADJ EBIT	-4,2	-16,2
NRI	-	-
FINANCIAL COSTS	-	-
COMBINED TAX RATE	++	+
SHARES SALES GAIN	++	++
NET PROFIT	+1,4	-1,9

Net Financial Position

€M	FY 2024	FY 2023	VAR
OPENING NFP	(53,4)	(43,9)	(9,5)
IFRS 16 EFFECT	12,1	14,0	(1,9)
OPENING NFP - Net of IFRS 16	(41,3)	(29,9)	(11,4)
OPERATING CASH FLOW	33,6	37,6	(4,0)
CAPEX	(17,4)	(16,1)	(1,2)
TAXES	(2,1)	(2,7)	0,5
OPERATING FCF	14,1	18,8	(4,7)
	% SALES	3,1%	4,0%
BUY BACK	(5,3)	(1,2)	(4,1)
M&A	6,9	(7,0)	13,9
DIVIDEND & FINANCIAL ITEMS	(8,9)	(11,1)	2,2
OTHER NRI	(12,4)	(11,0)	(1,4)
CLOSING NFP - Net of IFRS 16	(46,8)	(41,3)	(5,4)
LEVERAGE - (NFP/EBITDA)	1,5	0,9	

- Net financial position as of 31/12/2024 almost aligned with 2023 excluding share buyback
- Optimized Working Capital supporting the Operating Cash Flow despite a decline in EBITDA compared to 2023.
- Positive impact from the completion of Elica's sale of its 4.78% stake in Elica PB India to Whirlpool of India Limited
- Leverage ratio strongly below covenant



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This presentation may contain forwards-looking information and statements about Elica S.p.A. and its Group.

Forward-looking statements are statements that are not historical facts.

These statements include financial projections and estimates and their underlying assumptions, statements regarding plans, objectives and expectations with respect to future operations, products and services, and statements regarding future performance.

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IR Elica S.p.A.:

Francesca Cocco
Lerxi Consulting – Investor Relations
T +39 (0)732 610 4205
E-mail: investor-relations@elica.com

Elica S.p.A.:

Michela Popazzi
Corporate & Internal Communication
Specialist
Mob: +39 345 6130420
E-mail: m.popazzi@elica.com

Press Office: Havas PR

Valentina Burlando
M +39 335.6182360
valentina.burlando@havaspr.com
Giulia Bertelli
M +39 340.1453906
giulia.bertelli@havaspr.com

Thank you

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